FULFILLING THE PROMISE OF LCFF:
IMPROVING THE LCAP

THURSDAY, NOVEMBER 12 AND FRIDAY, NOVEMBER 13
SACRAMENTO CITY UNIFIED SCHOOL DISTRICT
5735 47TH AVENUE
SACRAMENTO, CA

MEETING AGENDA

DAY I: THURSDAY, NOVEMBER 12

8:30 am Breakfast. Light breakfast will be available in the board room.

SESSION I

Why Are We Here? Framing the Meeting

9:00 am Meeting Overview. Jennifer O’Day will convene the meeting with opening remarks, introductions, and an overview of the agenda. State Board of Education President Mike Kirst will share the rationale for requesting this meeting, including his goals for the next two days.

9:20 am Purposes of the LCAP. The Local Control Accountability Plan (LCAP) and process have become the vehicles through which stakeholder groups, parents, and many local district staff participate in and understand California’s transformed school finance system. But stakeholders across the state hold multiple purposes for these vehicles, and experience over the past two years has demonstrated that those purposes can sometimes be in conflict. The meeting will begin with an opportunity to identify these multiple purposes as a foundation for our subsequent consideration of implementation challenges and remedies.

SESSION II

What Is the Problem? Exploring the Challenges of the LCAP Process and Template

Session Objectives:
- To ground our discussion and understanding of the LCAP and ideas for improvement in the concrete realities of district practice in the second year of LCAP implementation.
- To identify key challenges requiring further attention and possible policy modification.

9:50 am Small Group Exploration of District LCAPs. In order to understand more concretely the challenges and opportunities posed by the LCAP, participants will break into smaller groups, each of which will review excerpts from the LCAPs produced by two participating districts.
Leaders from those districts will share highlights regarding the approach they took to each section of the plan, as well as reflections on the elements of the template and process that contributed to or detracted from coherent and effective district planning.

12:00 pm  **Debrief of Themes and Key Takeaways.** Participants will reconvene to identify key ideas that emerged from their small group examination of individual district LCAPs.

12:30 pm  **Lunch.**

**SESSION III**

*How Can We Improve? Identifying Potential Solutions for Key LCAP Challenges*

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<th>Session Objectives</th>
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<td>- To identify potential long- and short-term solutions to the key challenges raised in the morning’s discussion.</td>
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<td>- To consider trade-offs for each of these solution vis-à-vis the varying purposes of the LCAP and the steps needed to instantiate the recommended changes.</td>
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1:00 pm  **Stakeholder Reflections and Full Group Discussion to set Working Group Priorities.** After hearing a few overarching reflections from several stakeholders, participants will identify the priority areas from the morning’s discussion to consider in small working groups.

1:30 pm  **Working Groups to Generate LCAP Solutions.** In focused working groups, participants will explore the identified issues in more detail and generate actionable solutions that can guide the work of the SBE and other key stakeholders.

3:30 pm  **Break.**

3:45 pm  **Debrief of Themes and Key Takeaways.** Participants will return from their working groups to share some of their most promising solutions with the full group.

4:30 pm  **State-level Reflections on the Day’s Discussion.** Following a discussion of potential solutions to the issues with the current LCAP process and template, participants from the state policy community will reflect on what they have heard during the day’s conversation.

5:00 pm  **Adjourn for the Day.**

6:30 pm  **Reception Followed by Dinner** at Chops Steak Seafood and Bar.
DAY 2: FRIDAY, NOVEMBER 13

8:30 am  Breakfast. Light breakfast will be available in the board room.

9:00 am  Collaborative Updates. We will begin the day with a brief update on current Collaborative projects in support of our members.

9:15 am  Reflections from Whitter. Sandy Thorstenson, superintendent of Whittier Union High School Districts, will share an update with the group about developments in Whittier since the Collaborative met there in June 2015.

SESSION IV

How Do We Communicate the Content of the LCAP with Our Communities?

Session Objective:
- To explore communication strategies to increase transparency of district plans.

9:30 am  Strategies for Communication with Parents and Other Community Members. As district LCAPs have grown in length and complexity, district leaders and other stakeholders have struggled to communicate the contents of the document to parents and other members of the broader community. This session comes at the specific request of Collaborative district leaders to learn from one another about strategies and promising practices. It will provide an opportunity for all meeting participants to explore ways in which communication strategies can further the goal of transparency and facilitate understanding and ongoing engagement.

11:15 am  Break.

SESSION V

How Can the SBE Facilitate Consistency and Clarity in Communications about the LCAP Process?  
A Consultancy to the State Board

Session Objective:
- To provide direct feedback on a specific problem of practice confronting the State Board.

11:30 am  SBE Problem of Practice Overview. The LCAP regulations and process to date raise particular issues for the role of the SBE in supporting effective LCFF implementation. Representatives from the SBE will pose a specific problem of practice with which they are currently wrestling regarding the SBE role in improving clarity and consistency in LCAP communications.

11:50 am  Consultancy Discussions in Small Groups. Participants will break into small groups to reflect on the SBE problem of practice, following our usual consultancy protocol.

12:30 pm  Lunch and Debrief from Small Group Discussions. Over lunch, the group will reconvene and representatives from the SBE will reflect on what they heard in the small group conversations.
SESSION VI

Where Do We Go From Here? Next Steps for the Collaborative on LCFF Implementation

1:00 pm  Next steps. The purpose of this discussion is to explore ways in which the Collaborative can most effectively respond to the ideas that emerge in the meeting and communicate with key stakeholders about them. More specifically, we will decide what products should come out of the meeting’s discussions and what further activities/writing we should take on relevant to more effective implementation of LCFF.

1:45 pm  Summary and Reflections on the Day’s Discussion.

2:00 pm  Adjourn meeting.